

Admiral Dennis Blair Sworn in as Director of National Intelligence



Admiral Dennis C. Blair

On January 29 Admiral Dennis C. Blair, U.S. Navy (retired), the inaugural holder of NBR's John M. Shalikashvili Chair in National Security Studies, was sworn in as the third Director of National Intelligence. General Shalikashvili expressed appreciation

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Pacific Health Summit MDR-TB: Overcoming Global Resistance



June 16-18, 2009

Co-presenting organizations for the Pacific Health Summit include NBR, Fred Hutchinson Cancer Research Center, the Bill & Melinda Gates Foundation, and the Wellcome Trust.

For further information, please contact Sheila Charles at <scharles@nbr.org>

“Shock of the New: Congress and Asia in 2009”

The 111th Congress took office in challenging times that require cooperation with Asia. To help meet these challenges, NBR recently provided members and their staff with a thoughtful examination of the issues facing the United States and Asia in the latest *NBR Analysis*, “Shock of the New: Congress and Asia in 2009.” Authors Edward Gresser and Daniel Twining, both with extensive knowledge of Asia and with U.S. foreign policy experience, highlight the important role that Congress can play in promoting policies that will allow the United States to shape and lead an emerging Pacific century. The publication includes a reference guide to Asia-focused Congressional Member Organizations that is also available on our website.

Gresser and Twining briefed the executive branch and members of the corporate community, and presented their analysis to an audience of over one hundred at NBR's second “Engaging Asia” conference on April 1 in Washington, D.C.



Deputy Secretary of State James B. Steinberg speaking at Engaging Asia 2009: Strategies for Success

Deputy Secretary of State James Steinberg gave a much publicized keynote address on U.S. strategies for successful relations with Asia. Co-chairs of the U.S.-China Working Group Congressmen Rick Larsen and Mark Kirk opened the discussion with a look at the U.S.-China relationship and the implications of the financial crisis.

For further information, please contact Meredith Miller at <mmiller@nbr.org>.

Economic Crisis and Geopolitical Stability

The theme of this year's *Strategic Asia* volume, the ninth in NBR's annual series, will be the geopolitical ramifications of the global financial crisis on the Asia-Pacific region. *Strategic Asia 2009-10* will focus on the impact of the economic slowdown on the strategic fortunes of key states and regions in Asia. In addition to examining the possible long-term effects of the crisis on individual nations, the volume will also feature a special study on the future of the nuclear nonproliferation regime.

Strategic Asia Research Director Ashley J. Tellis praised the research team's contributions and offered a reminder of the timeliness and importance of *Strategic Asia*: “The book really is seen as an academic effort in service of policy—there is a great hunger out there for non-partisan, academically rigorous analysis.” In September NBR will host a public launch for the new volume in Washington, D.C.

For further information, please contact Travis Tanner at <tanner@nbr.org>.

New Initiatives Focus on Energy and the Environment



Susan Wickwire, Neal Schmale, Jeremy Greenstock, Dennis Blair (2nd row), Rich Ellings, and other participants at the 2008 China, Energy, and the Environment Conference

NBR is launching initiatives on energy and the environment in the Asia-Pacific. Building on our long-standing work on energy security, the newest initiative is the Pacific Energy Summit. Modeled after NBR's successful Pacific Health Summit, the Pacific Energy Summit is an annual gathering of the world's top leaders in science, government, and industry that will address the need for ongoing international collaboration. The goal of

the Pacific Energy Summit is to advance the adoption of policies and technologies necessary to sustain economic growth and reduce environmental impact throughout the Asia-Pacific. The inaugural Summit will take place in Tokyo in November 2009 and focus on the theme "Increasing Energy Security and Economic Growth Along a Low-Carbon Path: Innovation Market and Policy Approaches." Discussions will focus on developing a roadmap for action on efficient and clean energy technologies and the related uncertainties and challenges that China, India, Japan, Southeast Asia, and the United States face. In addition to the annual Pacific Energy Summit and resulting reports, NBR will hold interim workshops, briefings, and seminars in the Asia-Pacific region to advance work on the Pacific Energy Summit agenda and maximize impact on policy decisions.

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NBR and Wilson Center Host Panel at Title VI Conference

In line with the objectives of the National Asia Research Program (NARP), NBR and the Woodrow Wilson Center co-hosted a panel on "U.S. Policy in Asia: The Intersection of Area Studies and the Discipline" at the Title VI 50th Anniversary Conference in Washington, D.C., on March 19. The forum provided a valuable opportunity to commemorate Title VI of the National Education Act of 1958, which provides funding for area studies programs in the United States. The panel featured Richard Ellings of NBR, Robert Hathaway of the Wilson Center, Robert Sutter of Georgetown University, and William Heinrich of the State Department.

The panelists pointed out that, ironically, the field of Asia studies has in some ways declined since the end of the Cold War, despite the increasing importance of

NBR and Wilson Center, cont. on p. 4

NBR Launches Two Projects under MacArthur Foundation's Asia Security Initiative

The John D. and Catherine T. MacArthur Foundation has chosen NBR to lead two research projects over a three-year period as part of the foundation's new Asia Security Initiative (ASI). The foundation has committed \$68 million over seven years to increase the effectiveness of international cooperation in fostering peace and security in Asia.

NBR will explore opportunities for multilateral cooperation on non-traditional regional security concerns in South Asia that could become building blocks for enhancing the regional security architecture. In particular, this first research project will address human security concerns centered on environmental, health, water, and food issues, as well as examine disaster management response mechanisms.

In Northeast and Southeast Asia NBR will conduct a second research project on maritime energy disputes, which continue to challenge regional peace and stability and to block successful development of untapped energy resources in a time of increasing global demand. Through three case studies—the South China Sea, East China Sea, and the Gulf of Thailand—NBR will bring together interdisciplinary teams

Asia Security Initiative, cont. on p. 6

Gail Romero Joins NBR as Senior Counsel



Gail M. Romero

In February NBR welcomed Gail Romero, CFRE, as a consultant to the George F. Russell Jr. Hall Capital Campaign. NBR is now pleased to announce Ms. Romero's appointment in May as senior counsel of institutional development, a permanent executive staff position. Ms. Romero was formally president of MacKenzie-Romero Consulting, and has extensive experience in nonprofit development.

Currently Ms. Romero is leading the NBR team in raising \$10 million for the George F. Russell Jr. Hall Capital Campaign. A significant portion of the funds needed to reach this initial goal have already been raised. Construction of the building, located at 42nd Street and 15th Avenue in Seattle's University District, is scheduled for completion later this year.

Asia-Pacific Overview with Admiral Timothy J. Keating



Admiral Timothy Keating, commander of U.S. Pacific Command (PACOM)

NBR hosted a breakfast meeting for an audience of over 80 people in Seattle for Admiral Timothy Keating, commander of U.S. Pacific Command (PACOM), on January 30. Admiral Keating oversees U.S. forces throughout the Asia-Pacific region, an area of responsibility that encompasses approximately half the earth's surface.

In his remarks, Admiral Keating described a wide variety of activities PACOM conducts in support of U.S. interests in Asia, including the training of local militaries, force realignment, and humanitarian assistance. He highlighted PACOM's role in U.S. engagement with China, managing relations across the

Taiwan Strait, handling North Korea, and responding to the terrorist attacks in Mumbai late last year.

NBR was pleased to collaborate on the event with several local co-sponsors: the Henry M. Jackson School of International Studies at the University of Washington, Japan-America Society, National Center for APEC, Pacific Northwest National Laboratory, Trade Development Alliance of Greater Seattle, Washington Policy Center, Washington State China Relations Council, and Women in International Security.

For further information, please contact Travis Tanner at <tanner@nbr.org>.

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to Admiral Blair, stating “Admiral Blair has been called upon once again to serve his country. I am sorry to have him leave as the Shalikashvili chair holder, but I am honored that he joined NBR and helped set the bar so high for future chair holders. He is a true visionary with a deep appreciation for the importance of U.S. alliances and relationships abroad. NBR's loss is our nation's gain.” During his time at NBR, Admiral Blair led efforts to inform senior policymakers' understanding of critical U.S. national security interests in Asia. NBR plans to announce Admiral Blair's successor later this year.

For further information, please contact Roy Kamphausen at <rkamphausen@nbr.org>.

Energy and the Environment, cont. from p. 2

To set the stage for the Pacific Energy Summit, NBR and the UK-based Ditchley Foundation recently organized a conference on November 13–15, 2008, in Seattle on energy and environmental issues in China. The conference involved distinguished participants from North America, China, and Europe, and addressed three main topics: China's internal development, the environment and climate change, and energy supply and demand. Participants agreed that international trust and cooperation are essential ingredients for transitioning to a green economy. With this key finding in mind, the Pacific Energy Summit will focus on the importance of stakeholder cooperation in the Asia-Pacific as well as inform official processes such as the APEC and Copenhagen summits later this year.

For further information, please contact Maureen Johnson at <mjohnson@nbr.org>.

2009 Energy Security Conference

“New Energy Silk Road: The Growing Asia-Middle East Energy Nexus”



NBR Energy Research Director Mikhal Herberg provides an overview of Asia-Middle East energy trade and investment trends

NBR's Fifth Annual Energy Security Conference was held on May 18–19, 2009 at Johns Hopkins University's School of Advanced International Studies in Washington, D.C. The conference explored Asia-Middle East energy ties with a strong focus on energy investment and infrastructure in the region. The conference also provided regional perspectives on how growing energy trade and investment between Asia and the Middle East is affecting geopolitics and energy security. Speakers, including a keynote address by Acting Assistant Secretary of Energy Jonathan Shrier, assessed how these issues implicate U.S. policy and interests in the region.

For further information, please contact Lisa Weiss at <lweiss@nbr.org>.

China Technical Standards Project Enters Next Phase

At a roundtable discussion in Beijing on February 17, NBR launched the fourth phase of its ongoing, multinational initiative to analyze and inform U.S. and Chinese leaders about the policy implications of China's approach to technology standards and the relationship between standards and innovation.

The new phase of the project focuses both on the international dimension of China's technology standards and innovation policy. It will include an examination of topical case studies that will shed light on the potential conflict between China's aspirations to advance indigenous standards and its

desire for continued economic growth and increased global competitiveness. In preparation for the next planned workshop in Beijing in the fall of 2009, NBR and principal investigator for the project, Dieter Ernst of the East-West Center, met in February with stakeholders from industry, experts from China's National Institute of Standardization, and government officials. The fall workshop is tentatively titled "China's Standards and Innovation Policy—Sharing the Benefits in the Global Knowledge Economy."

For further information, please contact Raelyn Campbell at <rcampbell@nbr.org>.

Chairman's Council Welcomes New Partners, Opportunities for Engagement

NBR welcomes BAE Systems, Itochu International, Northrop Grumman International, and Toyota Motor Corporation to its list of corporate supporters. Itochu is the first non-Western multinational corporation to join as a full member of the Chairman's Council of corporate advisors. Council partners benefit from special access to NBR's research, network of scholars, and programs, including private on-site briefings by NBR staff and scholars. Since January Chairman's Council

representatives have participated in a breakfast meeting with Admiral Timothy J. Keating in Seattle, a briefing in Beijing on the report "Standards, Stakeholders, and Innovation: China's Evolving Role in the Global Knowledge Economy," and roundtable discussions with NBR scholars in Washington, D.C., on the global economic crisis and U.S. interests, as well as on the outlook for Asia policy in the 111th Congress.

For further information, please contact Raelyn Campbell at <rcampbell@nbr.org>.

Exploring Innovations in Personal Health

In February NBR's Center for Health and Aging launched the Forum for Personal Health, an initiative that brings together top leaders from U.S. and international health systems to address key health challenges. The Forum will provide an ongoing mechanism for leaders in science, medicine, industry, and policy to work together to initiate and track innovative projects in the area of personal health.

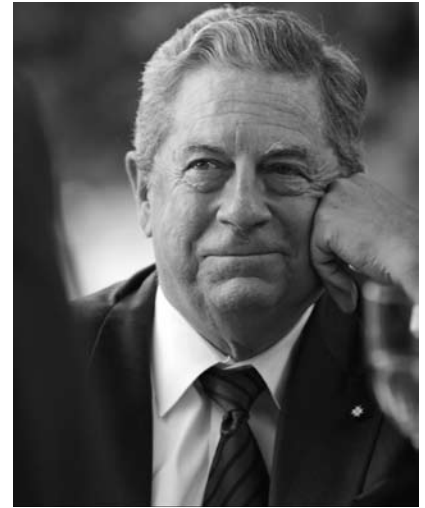
The initial track of the Forum is personalized medicine. To help spearhead this effort, the Forum has welcomed the Partnership for Personalized Medicine (PPM) as a founding core member. PPM is a nonprofit initiative led by Lee Hartwell,

President and Director of the Fred Hutchinson Cancer Research Center, that aims to improve health outcomes and reduce health care costs. The overarching goal for the initial track of the Forum is to develop an international network of health care providers and industry leaders committed to improving health care and reducing costs through a systematic process of discovery, validation, and application of molecular diagnostics.

The inaugural meeting of the Forum for Personal Health took place on June 18 at the conclusion of the 2009 Pacific Health Summit.

For further information, please contact Claire Topal at <ctopal@nbr.org>.

Changes in NBR Governance



Lawrence W. Clarkson

At the NBR Board of Directors meeting on December 16, 2008, it was announced that longtime board member and vice chairman Lawrence W. Clarkson would retire from the board effective January 1, 2009. Two other members also stepped down this year: Glenn G. Jordan, president of the Pacific Group at Coca-Cola, and Roberta A. Luxbacher, former general manager, Corporate Planning Department at Exxon Mobil. New additions to the NBR

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NBR and Wilson Center, cont. from p. 2

the region. Consequently, there is a need to strengthen Asia studies programs and reintroduce the comprehensive and balanced perspectives such programs offer on a range of critical policy issues.

NBR and the Wilson Center hope to achieve this through the NARP, a national research program that will culminate with a major, biennial conference in Washington, D.C. One research associate will be awarded a significant prize at the conference in honor of renowned Asia scholar Robert A. Scalapino.

For further information, please contact Stephanie Renzi at <srenzi@nbr.org>.

The Bridge Award—New NBR Fellowship Program



Bridge Award Fellows Jennifer Oetken and Sean Keith

NBR is collaborating with the congressionally funded National Security Education Program and the Institute of International Education on a new Bridge Award Fellowship Program. This initiative equips and empowers returning Boren fellows with

the analytical and practical skills needed to pursue careers in Asian affairs by integrating fellows into NBR's ongoing research projects and other initiatives.

Bridge Award fellows Sean Keith and Jennifer Oetken joined NBR earlier this year, Daniel Alderman joined NBR in June, and Joseph Narus will begin in the fall. Mr. Alderman, Mr. Keith, and Ms. Oetken recently concluded their Boren fellowships abroad and are completing graduate degrees—Mr. Alderman, an MA in Asian Studies from the Elliot School of International Affairs at the George Washington University; Mr. Keith, an MA in International Policy Studies at the Monterey Institute of International Studies; and Ms. Oetken, a PhD in Political Science at Indiana University, Bloomington.

For further information, please contact Kailani Chin-Hidano at <kailani@nbr.org>.

Changes in NBR Governance, cont. from p. 4

governance team are William (Bill) M. Colton of ExxonMobil to the Board of Directors, and Stanley Palmer of Marvin & Palmer Associates, Inc., to the Board of Advisors.

Mr. Clarkson is founding chairman of the NBR board and was vice chairman at his retirement. Mr. Clarkson retired from the Boeing Company in 1999 as the president of Boeing Enterprises. Prior to joining Boeing in 1988, he served as president of Pratt & Whitney Engines. Mr. Clarkson brought extensive experience in international policy and business to NBR. He established the NBR Board of Directors, recruited members, extended NBR's influence, and provided strategic direction to the organization. He plans to continue serving as an honorary member of the Board of Directors.

Filling ExxonMobil's place on the board is Bill Colton, the company's new vice president of Corporate Strategic Planning. Mr. Colton joined Exxon Corporation in 1975 and his career of 33 years has been spent in both upstream and downstream businesses throughout ExxonMobil. He spent eight years overseas, first as director of finance and planning for Esso Sekiyu in Tokyo, and then in Bangkok, initially as finance director and later as chairman of Esso Thailand. Mr. Colton formerly served as Assistant Treasurer at ExxonMobil in the United States, a position he held until assuming his current duties.

NBR also welcomed to the Board of Advisors Stanley Palmer, president, principal, and portfolio manager at Marvin & Palmer Associates, Inc. Prior to co-founding the firm in July 1986, he worked at the DuPont Pension Fund as international equity portfolio manager, as a portfolio manager and analyst at Investors Diversified Services, and as an analyst at the Harris Trust and Savings Bank.

For further information, please contact Gail Romero at <gromero@nbr.org> or Michael Wills at <mwills@nbr.org>.

Annual Award Honors Jane T. Russell's Legacy



(Left to right) Joan Sobba, Nina LeSavoy, Benjamin Gadbow, Anne Pyle, Kenneth Pyle

NBR presented the sixth annual Jane T. Russell Award for Leadership and Service in December 2008 to Benjamin Gadbow. Mr. Gadbow was chosen through a competitive selection process led by Joan Sobba, former director of the Russell 20-20 Association, who serves as committee chair and is the guiding force behind the award.

The Jane T. Russell Award recognizes a young professional who has shown exceptional leadership in the

performance of his or her duties at NBR and who has provided a positive and distinct service to the institution. Jane Russell, beloved wife of NBR's chairman, George Russell, inspired the development of NBR's value system. The award was established in Mrs. Russell's memory in 2003.

The selection committee was impressed by Mr. Gadbow's commitment to NBR as a project manager and by his initiative, professionalism, and outstanding work ethic. He contributed significantly to the success of the Pacific Health Summit through his design expertise and research skills—such as his design of a briefing book on tuberculosis in preparation for the 2009 Summit.

For further information, please contact Kailani Chin-Hidano at <kailani@nbr.org>.

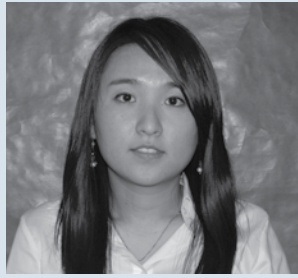
Next Generation Fellows Complete Research Projects

The 2008–09 Next Generation Program culminated in May with the completion of the fellows' independent research. Among the research topics studied by this third class of fellows were the growth of transparency in the People's Liberation Army (PLA), the nature and implications of the 2008 candlelight vigils in Seoul, and the leveraging of nationalism by the Chinese media during the 2008 riots in Lhasa.



"I have benefited a great deal from the guidance and insight of NBR staff, as well as from the organization's excellent connections to many of the premier PLA thinkers at work today."

—Matthew Boswell



"The Next Generation fellowship has allowed me to engage in interesting, policy-relevant research projects while offering the opportunity to pursue my own research interests on Korea."

—Hannah Kang



"The fellowship experience has been very positive. The combination of work on projects and individual research will give me the tools and knowledge I need to further develop my career."

—Sheri Martin

NBR welcomed the fourth class of Next Generation fellows in June. The Next Generation Program is supported by generous funding from the Henry Luce Foundation and the congressionally funded National Security Education Program.

For further information, please contact Kailani Chin-Hidano at <kailani@nbr.org>.

Asia Security Initiative, cont. from p. 2

from the region to provide stakeholders with the tools to reduce the risk of conflict and to develop mechanisms for peaceful, cooperative development.

NBR joins 26 institutions awarded initial grants under MacArthur's new ASI. NBR representatives Meredith Miller and Roy Kamphausen shared research objectives with delegates from fellow ASI institutions at the initiative's official launch in Singapore on May 27–29.

For further information, please contact Roy Kamphausen at <rkamphausen@nbr.org> or Meredith Miller at <mmiller@nbr.org>.

Staff Promotions

NBR is pleased to announce the executive promotions of Michael Birt, Roy Kamphausen, Meredith Miller, and Michael Wills. Dr. Birt and Mr. Kamphausen were recently appointed to Senior Vice President. Concurrently, Michael Wills and Meredith Miller were promoted to Vice President. These promotions recognize extraordinary achievement, as well as wider and deeper institutional responsibilities.

For further information, please contact Kailani Chin-Hidano at <kailani@nbr.org>.

Recent Publications



m *NBR Analysis* (February 2009)

"Shock of the New: Congress and Asia in 2009"

Edward Gresser, Daniel Twining

m *NBR Analysis*, vol. 19, no. 5 (December 2008)

"Post–September 11 Afghanistan–Pakistan Relations: Prospects for Counter-insurgency Cooperation"

Abdulkader H. Sinno, Rasul Bakhsh Rais



m *Asia Policy*, no. 7 (January 2009)

This issue of NBR's journal features a roundtable of 19 experts from *Asia Policy's* editorial board on what the new administration needs to know about Asia. The issue includes two articles on North Korea, a double book review roundtable on nuclear proliferation and security in Asia, and the Policymaker's Library, which presents policy-focused summaries of select books published in 2008.



m *NBR Special Report*, no. 16 (December 2008)

"Assessing the Trilateral Strategic Dialogue"

William Tow, Michael Auslin, Rory Medcalf, Akihiko Tanaka, Zhu Feng, Sheldon W. Simon

Joint Publication

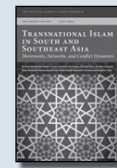


m *Beyond the Strait: PLA Missions Other Than Taiwan*

(published by the Strategic Studies Institute, April 2009)

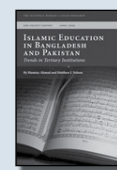
Roy D. Kamphausen, David Lai, and Andrew Scobell (eds.)
Dennis Blair, Dean Cheng, Mark Cozad, Bates Gill, Chinhao Huang, David Lai, Marc Miller, Robert O. Modarelli III, James Mulvenon, Brad Roberts, Andrew Scobell, Murray Scot Tanner, Larry M. Wortzel

Project Reports



m "Transnational Islam in South and Southeast Asia: Movements, Networks, and Conflict Dynamics" (April 2009)

Peter Mandaville, Farish A. Noor, Alexander Horstmann, Dietrich Reetz, Ali Riaz, Animesh Roul, Noorhaidi Hasan, Ahmad Fauzi Abdul Hamid, Rommel C. Banlaoi, Joseph C. Liow



m "Islamic Education in Bangladesh and Pakistan: Trends in Tertiary Institutions" (April 2009)

Mumtaz Ahmad and Matthew J. Nelson

Staff News

In April NBR welcomed Matthew Hayes as controller. Mr. Hayes has spent over nine years in public accounting, specializing in local and national nonprofit and corporate audits and consulting. He previously worked with the Alliance for Education and the Museum of Flight. Among other community endeavors, Mr. Hayes has been on the board of Senior Services of Seattle/King County for nine years, serving as president and finance committee chairman. He received his degree from Villanova University in Pennsylvania.

NBR also welcomes:

- Daniel Alderman, Bridge Award fellow, Washington, D.C.
- Jared Bissinger, Next Generation fellow, Seattle
- David Herron, intern, Seattle
- Sean Keith, Bridge Award fellow, Seattle
- Chisato Maeda, executive assistant to the senior vice president of Health and Society Affairs, Seattle
- Charlotte Meyer, executive assistant to the president and senior counsel, Seattle
- Jane Miles, intern, Seattle
- Jennifer Oetken, Bridge Award fellow, Seattle
- Gail Romero, Senior Counsel, Seattle (see article on page 2)
- Nilanthi Samaranyake, Next Generation fellow, Seattle
- Erick Thompson, technology architect, Seattle

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Washington Global Health Alliance
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Christine and Larry Wortzel
Ian Wronski
Donald Zagoria
Joshua Ziemkowski

In Memoriam

Brigitte M. Allen spent over fourteen years working at NBR. As Senior Vice President for Institutional Development, she was instrumental to NBR's growth and success. She remained an integral part of the institution until her death of lung cancer on Tuesday, April 7, 2009. She was 49 years old.

She is survived by her beloved husband, Steven Allen; their son, Benjamin; Steve's son, Daniel; her mother Elisabeth; and her brothers, Cees and Onno, and their families.

In 1994, after she, husband Steve, and son Ben had moved to McChord Air Force Base in Washington State, Brigitte began her career at NBR. Brigitte built relationships with U.S. corporations and foundations and coordinated fundraising activities for NBR's endowments, research programs, and services. She served as secretary to the Board of Directors and played a central role in board relations and development. Without her dedication, imagination, and persistence, some of NBR's most enduring legacies—the Pyle Center for Northeast Asian Studies, the Shalikashvili Chair in National Security Studies, and of course NBR's new home, George F. Russell Jr. Hall—would never have been achieved.

Above and beyond all these accomplishments, Brigitte cared deeply about the people, values, and culture of NBR, on which she had profound influence. Brigitte left a special, handwritten note of thanks to the chairman of NBR's Board of Directors, George Russell, who has inspired NBR staff to reach higher. Brigitte is herself an inspiration to us, and we at NBR hold her in our

thoughts and prayers as we begin the next stage of our journey.

Friends and family gathered on April 19, 2009 to celebrate Brigitte, her life, and her accomplishments. The following remarks from the memorial service underscore Brigitte's importance to all of us; she was a one-of-a-kind woman who brought unparalleled dedication, tenacity, and class to NBR.

"Brigitte cared so intensely. She loved humor. She was completely loyal. She was completely dedicated to her family and cared so deeply about all her friendships. She was completely dedicated to succeeding at whatever she took on."

—Dr. Richard J. Ellings,
NBR president

"...Brigitte devoted herself and her enormous energy to this great organization. It came as no surprise to me that, in our meeting in January, knowing it was likely her last trip to Washington, she remained focused not on her illness or her physical condition but on how she could do one last thing to support NBR before she took her last breath...which came unfortunately three months after that day in January when we sat in my office. Her message today to us, I am sure, would be to sit around and talk about what we can do to further the cause of The National Bureau of Asian Research in the years ahead. But this time we are going to say no. What we are doing today is for Brigitte and Brigitte alone, reflecting on how much we all appreciated knowing her and how much she will always have a special place in our hearts."

—Representative Norman D. Dicks,
member of the NBR Congressional
Board of Advisors



Brigitte M. Gort-Allen

"...Brigitte had a certain steel-like determination. She had style, too, in spades. She also had a warmth and a concern for others and for teamwork. She took naturally to the values that Jane Russell taught and which she put into practice in mentoring so many young people at NBR..."

—Professor Kenneth B. Pyle,
NBR founding president

"...without her NBR would not be the organization it is today."

—George F. Russell, Jr., chairman
of the NBR Board of Directors

As Brigitte loved flowers, her preference was that memorial gifts be sent to NBR where flowers will forever bloom in a garden on the rooftop of NBR's new home, rightly named the Brigitte M. Gort-Allen Garden. To make a gift to "Brigitte's Garden" please visit <http://www.nbr.org/About/team.aspx>.

The Purple Tulip

A poem written for Brigitte by Karolos Karnikis, her NBR colleague of over 13 years

One sunny, crisp spring morning
As I rushed along the street
I glimpsed a purple tulip
Rising through some old concrete

It was in a vacant lot
That I traveled past each day
But never really noticed
As I hurried on my way

Perplexed, I paused and wondered
How this flower here now stood
Amid rocks and broken glass
And discarded bits of wood

“We could move that rock a bit,”
A soft voice behind me said
“Your friend would get more sunshine
In a proper flowerbed”

I turned to see a woman —
Just how old I could not say
Her eyes were wise yet youthful,
And her hair both blonde and gray

“Of course,” I nodded slowly
“Yes, let’s see what we can do”
She took my hand and led me
Through the early morning dew

Time’s largely but perception
And who knows how long I stayed
A minute or an hour
Or till light began to fade

We accomplished much that day —
We moved rocks and pulled out weeds
And tended to this garden’s
Many other pressing needs

In the coming days and weeks
Every morning they were there
The single purple tulip
And my friend with gray-blond hair

Inspired by our example
Others helped improve the site
Bringing tools and plants and soil
They’d work late into the night

A neglected, fallow lot,
Once a shambles filled with gloom,
Was now a vibrant garden,
Regal chalice in full bloom

“Who owns this lovely garden?”
A man asked one afternoon
Wistfully my friend replied:
“I do now, but you will soon.”

She turned and looked upon me
As a tear ran down her cheek
Her gaze moved toward the tulip
We held hands and didn’t speak

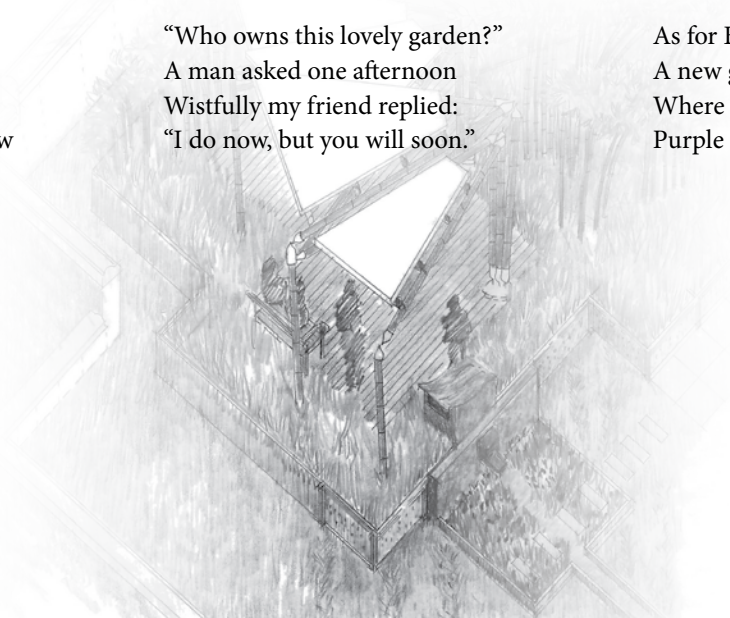
Almost imperceptibly
Gentle wilting had begun
The petals curled up slightly
Purple embers in the sun

At last she broke her silence:
“I will miss you my dear friend.
Life’s mysterious in ways
That we cannot comprehend.”

“But we’ve so much left to do,”
I protested angrily.
“Lead by doing — you’ll know how
If you can’t, just think of me.”

Today I see the garden
With its missing centerpiece
The vision of that tulip
In my mind shall never cease

As for Brigitte, this I know
A new garden she has found
Where sun and work and love and
Purple tulips now abound



Letter of Intention

Name	Signature	Date	
Company			
Address			
City	State	Zip	
Contact Name (if different from above)	Phone (including area code)	FAX	Email

Please list me by (check one): Name Company Anonymous

LEVELS OF INTENT

<input type="checkbox"/> Founder \$250,000	<input type="checkbox"/> Developer \$25,000
<input type="checkbox"/> Benefactor \$150,000	<input type="checkbox"/> Facilitator \$10,000
<input type="checkbox"/> Partner \$100,000	<input type="checkbox"/> Colleague \$5,000
<input type="checkbox"/> Innovator \$75,000	<input type="checkbox"/> Associate \$1,000
<input type="checkbox"/> Shareholder \$50,000	<input type="checkbox"/> Other: _____

RECOGNITION INTENTION

This gift will be used by NBR as it may decide to apportion between the following:

- NBR General Endowment
- Russell Hall Construction Fund
- Russell Hall Operating Fund (includes management, moving, equipment, and building campaign expenses)

The following are examples of areas of recognition you may elect:

- Brigitte M. Gort-Allen Garden
- NBR Library of Asia-Pacific Research
- General John M. Shalikashvili Papers Archive
- Center for Health and Aging (CHA)
- Center for Energy and Environmental Leadership (CEEL)
- Center for Contemporary South Asia Analysis (CCSAA)
- Kenneth B. and Anne H.H. Pyle Center for Northeast Asian Studies
- Other _____

PAYMENT

- My payment in the amount of \$ _____ is enclosed (Payable to The National Bureau of Asian Research)
- My payment in the amount of \$ _____ will follow (Payable to The National Bureau of Asian Research)
- I intend to make payments Monthly Quarterly Annually
- My gift will be matched by: _____
- Please charge \$ _____ to my Visa / MasterCard / American Express (please circle one)

Name on Card	Acct. No.	Exp. Date
Signature	Today's Date	

- I intend to make a gift of stock (please explain and include timing of gift)
- Please contact me regarding naming opportunities at George F. Russell Jr. Hall
- Please contact me regarding planned or estate giving opportunities

Please mail form to: THE NATIONAL BUREAU of ASIAN RESEARCH
1215 Fourth Avenue, Suite 1600, Seattle, WA 98161

For general information about George F. Russell Jr. Hall or NBR, please contact Maureen Johnson, Project Manager, via phone: 206-632-7370 or via email at mjohnson@nbr.org. NBR is a tax-exempt, nonprofit corporation under I.R.C. Sec. 501(c)(3), to which tax-deductible contributions may be made. NBR's Federal Tax ID # is 91-1444105. A letter acknowledging receipt of your generous donation will be provided for tax purposes.





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Informing and Strengthening Policy

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