

## NBR Opens D.C. Office

NBR is pleased to announce the opening of an office in Washington, D.C., which will house both the Public Affairs department and the recently established Chairman's Council initiative (see article, p. 6). The new office will provide corporate and government decision makers with easier access to NBR programs and research. The office is located at 316 Pennsylvania Avenue SE, Washington, D.C. 20003. ↩

## Pacific Health Summit: The Road Ahead for Healthcare in Asia

The Pacific Health Summit will invite healthcare, industry, and policy leaders from Pacific Rim countries to Seattle to meet with their U.S. counterparts in June 2005, 2006, and 2007. Intended to be a Davos-level event, the Summit will explore how a transformation of healthcare can be launched based on the early detection and prevention of disease through emerging science

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## Conference on Religion and Conflict in Asia

Religious conflict has long been a problem across Asia, but has assumed greater significance following the September 11 terrorist attacks and an upsurge in communal violence in South and Southeast Asia. To address this complex challenge, NBR has partnered with the Center for the Study of Religion and Conflict at Arizona State University and the Institute of Southeast Asian Studies in Singapore to organize an international conference. The conference is scheduled for October in Tempe, Arizona, and will examine the nature, causes, and consequences of religious conflicts in Asia. The initiative is led by **Sheldon Simon**, NBR Senior Advisor and ASU Professor, and **Linell Cady**, Director of the ASU Center for the Study of Religion and Conflict. ↩

## NBR Awarded Major Multi-year Grant from The Russell Family Foundation

With a major four-year grant, NBR Chairman **George Russell and his wife Dion** have challenged NBR to reach higher and take the organization to a level of operations unprecedented for an American institution focused on Asia research and policy. NBR will use the Russells' generous gift to increase the institution's staff and programs, open an office in Washington, D.C., reorganize its governing structure, and broaden its support base. Throughout this period of growth, NBR will retain its mission of promoting informed and effective policy in the Asia-Pacific while raising the level of research and education for the Washington, D.C., policy community, attentive electorate, and policy circles in Asia.

"The grant is motivated by a number of concerns in this vital region," Mr. Russell said. "I believe very strongly in NBR's mission and the increasing importance of that mission, especially with Asia's economic

progress, attacks on free trade, and the continuing need for American leadership. Key challenges include ensuring China's successful integration into the world, defeating terrorism, encouraging moderate Islam, understanding globalization, and addressing critical health issues."

NBR President **Richard Ellings** added that NBR will adhere to its effective, lean business model of reaching out to the premier scholars and experts around the globe.

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*George Russell and Robert Zoellick at NBR's Fifteen-year anniversary celebration in Washington, D.C.*

## Recognizing 15 Years of Support from The Henry M. Jackson Foundation

At a special dinner celebrating NBR's fifteen-year anniversary, the Henry M. Jackson Foundation was recognized for its years of commitment and support. It was upon Senator Jackson's inspiration and the Foundation's backing that NBR was established in 1989. "Annual funding from the Jackson Foundation has been a critical component of NBR's support base since the beginning," said Richard Ellings. The Foundation underwrote NBR's feasibility

and planning study in 1987, and remains committed to the institution today. NBR Chairman **George Russell** commented, "We owe a great deal of gratitude to **Helen Jackson, William Van Ness, James Wickwire, Lara Iglitzin**, and the Foundation's board of governors for their continued leadership and commitment to NBR. With our combined support, I am confident that the organization will soar to new heights." ↩

# Strategic Partners: PNNL, Virginia Mason, and Microsoft

For the past several years, NBR has formed strategic partnerships with leading organizations to develop programs and projects, host joint events, and to build a shared vision for informed and effective policy in Asia. Recent collaborative partnerships include those with the Pacific Northwest National Laboratory, Virginia Mason Medical Center, and Microsoft Corporation.

## Partnership with PNNL

The Pacific Northwest National Laboratory (PNNL), operated by Battelle, is one of NBR's key strategic partners. The collaboration between PNNL and NBR allows each institution to leverage the other's core strengths, drawing upon PNNL's scientists and researchers and their ability to access cutting-edge technology, and upon NBR's network of experts and specialized focus on Asian economic, political, social, and strategic issues.

In March 2004 NBR and PNNL jointly hosted the conference "Nuclear Asia," where officials and specialists from around the globe discussed the proliferation dangers that abound across Asia. Along with this conference, NBR and PNNL are cooperating on a number of projects on Asia's energy security issues.

PNNL's retired Director of Defense Nuclear Nonproliferation Programs, and NBR Director,



*Deepa Ollapally, Sr. Fellow at George Washington University's Sigur Center for Asian Studies, at the "Nuclear Asia" conference in Seattle this year*

**James Fuller**, helped cement the connection between the two organizations. The relationship continues to thrive under **Carol Kessler**, who joined the national lab's Pacific Northwest Center for Global Security in 2003 as its Director.

## NBR "Tapped" by Microsoft

Microsoft Corporation has selected NBR for participation in its prestigious Technology Adoption Program (TAP) for the next version of the company's flagship database program, Yukon. NBR joins an elite group of 16 companies and organizations worldwide that will pioneer development of database applications using this next-generation database platform. NBR was selected in part to demonstrate Yukon's potential in a nonprofit setting.

Industry observers have described the TAP as "...the granddaddy of Microsoft's beta programs centered on a core group of key customers and partners who are early adopters of key Microsoft technologies." Participation in the Yukon TAP will give NBR exclusive access to beta code, core developers, testing centers, and other Microsoft resources.

Although NBR already makes extensive use of Microsoft technologies to drive AccessAsia, Strategic Asia, and other database applications, participation in the Yukon TAP will greatly enhance NBR's database development capabilities and improve both internal and external access to key data resources.

## CHA and Virginia Mason

Virginia Mason Medical Center, located in Seattle, is NBR's newest strategic partner. Together with Virginia Mason, NBR's Center for Health and Aging will begin to explore joint projects to analyze the policy impact of quality-driven healthcare on the overall quality and cost of healthcare and the role of global "models of excellence" as an innovative public policy tool in Asia and the United States. ➡

## Focus on Globalization



*Mikkal Herberg, Director of the Globalization Program and of the Asian Energy Security Program*

The Globalization Program, a joint effort of **The Russell Family Foundation** and NBR, promotes informed public policy and debate on globalization and its impact on economic growth, employment, democracy, peace, and the reduction of global poverty. The program seeks to act as a catalyst for a sustained public education effort on globalization and trade, and is a response to a growing concern that the current highly charged political debate over globalization reflects a critical lack of public understanding that threatens to undermine U.S. policy on free trade and global markets.

Projects in development will: inform policymakers, opinion-shapers, and the broader public on globalization; support corporate interest in educating employees

and communities; establish K-12 education efforts on trade, globalization, and poverty reduction; and organize a speaker series and conferences. One of the program's major projects, "Open China," is a television documentary on China's economic and social revolution and its linkage to globalization.

**Mikkal Herberg** splits his time between directing the Globalization Program and the Asian Energy Security Program (see article, p. 4). Previously, he was Director of the Asia-Pacific Energy and Environment Program at the Graduate School of International Relations and Pacific Studies at the University of California, San Diego. Mr. Herberg also served as Director for Global Energy and Economics in the Strategic Planning group at ARCO. ➡

# Strategic Asia Program Moves Forward with New Book, New Director

NBR President **Richard Ellings** and **Robert Scalapino** in their March 17 testimony before the House Subcommittee on Asia and the Pacific, reported on key strategic trends in Asia.

Drawing upon their introduction to the third Strategic Asia volume, *Fragility and Crisis*, they outlined the range of challenges facing U.S. interests in the region—the rise of China, the proliferation of weapons of mass destruction, and the threat of terrorism—and looked

ahead to emerging issues such as energy security and long-term demographic changes.

Many of these issues are addressed in the forthcoming book, *Strategic Asia 2004–05: Confronting Terrorism in the Pursuit of Power*, the fourth in the series, which will be published in September 2004. **Ashley Tellis** of the Carnegie Endowment for International Peace serves as the new research director, succeeding **Aaron Friedberg**. Under Dr. Tellis's guidance, the program's research team members assess



Ashley Tellis, Senior Associate at the Carnegie Endowment for International Peace and Research Director of the Strategic Asia Program

U.S. performance in the war on terrorism and its intersection with underlying strategic dynamics in Asia. The forthcoming book also features chapters on energy security, science and technology, and WMD proliferation.

A team of research assistants is revising and updating the indicators in the program's groundbreaking online database. One new feature being developed in the database is context-sensitive links

to other online resources from the Strategic Asia website, transforming the database into a powerful portal for critical strategic data and analysis from an even broader range of sources.

The **Henry M. Jackson Foundation** will provide renewed support for a major event and associated series of briefings in Washington, D.C., in September. The **National Nuclear Security Administration** at the Department of Energy and the **Lynde and Harry Bradley Foundation** both continue to provide core support for the program. ☞

## NBR Books

- *Strategic Asia 2004–05: Confronting Terrorism in the Pursuit of Power* (September 2004)

## The NBR Analysis

- *The Russian Federation at the Dawn of the Twenty-first Century: Trapped in a Demographic Straitjacket*, by Nicholas Eberstadt (forthcoming)
- *Reconciling Burma/Myanmar: Essays on U.S. Relations with Burma*, edited by John H. Badgley (March 2004)
- *Funding Terrorism in Southeast Asia: The Financial Network of Al Qaeda and Jemaah Islamiyah*, by Zachary Abuza (December 2003)

## NBR Special Reports

- *China's Post-WTO Technology Policy: Standards, Software, and the Changing Nature of Techno-Nationalism*, by Richard P. Suttmeier and Yao Xiangkui (May 2004)
- *China and WTO Compliance: Postal and Express Delivery Services*, by William B. Abnett and Neil J. Beck (April 2004)
- *Japan, the United States, and East Asia: Emerging Regional Challenges*, essays by Ralph A. Cossa, T. J. Pempel, Tomohito Shinoda, and Shujiro Urata (March 2004)

For a full list of publications, please visit [www.nbr.org/publications](http://www.nbr.org/publications)

## NBR Center for Health and Aging

Launched in 2003, NBR's Center for Health and Aging (CHA) sponsors innovative research on the demographic, economic, social, political, and medical trends related to health and aging in the Asia-Pacific region. Heading the Center is **Michael Birt**, an academic, business executive, and gerontologist.

"A 'health explosion' has already begun to rock Asia, one ignited entirely by declining mortality due to dramatic improvements in health, and thus life expectancy," noted Dr. Birt when describing CHA's objectives. "For the United States, virtually every facet of our strategic interest—political, social, economic, and military—will be affected by the health and aging issues that are now beginning to reverberate throughout the region."

The Center's initiatives include: promoting policy and research on emerging health crises in Asia such as HIV/AIDS and SARS; contributing to the global dialogue on health and aging through path-breaking research and analysis; and bringing together policymakers, scholars, business leaders, and healthcare practitioners to formulate and implement effective policy.

These projects, along with the upcoming Pacific Health Summit (see article, p. 1), establish CHA's primary message—that to stay on top of current affairs in Asia, focusing on healthcare and its implications on policy is imperative.

Assisting Dr. Birt at the Center is **Toshie Ando**, who joined NBR this year after her tenure at the Seattle chapter of the Japan-America Society. ☞



Michael Birt, Director of the Center for Health and Aging, in Shanghai to speak at a Chinese CDC conference on healthcare reform

## The Jane T. Russell Award



*In memory of Jane T. Russell*

The Jane T. Russell Award for Global Leadership and Service was established as a tribute to **Jane Thompson Russell**, the late wife of NBR Chairman **George Russell**, Chairman Emeritus of Russell Investment Group. Jane Russell was instrumental in helping identify and develop the company's core values and is the reason why Russell Investment Group is heralded today for its extraordinary people programs. Mrs. Russell also had a profound effect on the nonprofit world around her and inspired the staff at NBR to develop the institution's value system and build an environment for personal fulfillment and organizational success.

This prestigious award, administered by NBR, is conferred annually upon a student intern or volunteer who has made a positive and distinct impact on the quality of life at an internationally focused nonprofit institution. Ambassador **Carla Hills**, 2003 Honorary Award Chair, presented the inaugural award to **Julie Bennion** at a special ceremony at The Russell Family Foundation in Gig Harbor, Washington.

This year's recipient is **Adi Salehuddin**, who received recognition for his strong commitment and dedication to effective leadership while at the Foundation for International Understanding Through Students (FIUTS)—a community-based organization at the University of Washington. Mr. Salehuddin received a cash prize of \$5,000 as well as a specially commissioned glass sculpture. **Karl Ege**, General Counsel of Russell Investment Group and 2004 Honorary Award Chair, presented the award at NBR's fifteen-year anniversary dinner at the Tacoma Museum of Glass.

**Joan Sobba**, former Director of the Russell 20-20 Association, announced the creation of a parallel NBR award in Jane Russell's name—recognizing the outstanding contributions of an intern working at NBR. This year's recipient is **Neil Beck**.

Special thanks go to the Award Selection Committee members: **Lisa Barry**, **Charles Brady**, **Sarah Cavanaugh**, **Karl Ege**, **Linda Gutmann**, **Carla Hills**, **Anne Pyle**, **Kenneth Pyle**, **Richard Russell**, **Joan Sobba**, and **Vicki Thompson**. ☺

### Jane T. Russell Award Founding Contributors

Steve and Brigitte Allen	Harry and Shirley Hagey
Parks and Ginger Anderson	Roderick and Carla Hills
Robert and Eileen Angelica	John and Mary Hull
Sami Baarma	Chris and Maureen Jensen
Albert and Connie Bacon	Nand and Jeet Khemka
Ernest and Rebecca Bianco	Ralph Layman
Charles and Viretta Brady	Randall and Joyce Lert
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Richard Ellings and	Michael and Chantelle Phillips
Marta Korduba	Ken and Anne Pyle
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Francis Finlay	John and Joan Shalikhshvili
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Jim and Dona Fuller	Walt and Joan Sobba
William and Phyllis Gill	Walter and Betsy Stern
Pudd and Lee Gingrich	Vera Trojan
Joseph and Marge Grills	Craig and Nicole Ueland
Robert and Linda Gutmann	Tania Zouikin

## Asian Energy Security Program

NBR's Asian Energy Security Program promotes policy analysis and discussion of the geopolitical, economic, and environmental implications of Asia's rapidly growing energy challenges and efforts to improve prospects for energy and economic cooperation. Asia's growing appetite for energy and rising dependence on imported oil is increasingly exposing the region to the risks of supply disruptions, chronic instability in key energy exporting regions, and the volatility of global energy geopolitics. Asia's energy choices ultimately have the potential to fuel regional tensions or to enhance regional cooperation. Building on a decade of energy studies at NBR, the program seeks to

promote and strengthen energy policies in the United States and Asia, further the public policy dialogue, and enhance prospects for cooperation and market solutions.

In partnership with PNNL's **Pacific Northwest Center for Global Security**, the program is sponsoring a two-day conference this fall titled "Asian Energy Security and Implications for the United States." The meeting will bring experts on Asia's energy and geopolitical prospects together with U.S.



*Carol Kessler, Director of the Pacific Northwest Center for Global Security and NBR Board of Advisors member*

government policymakers to discuss Asia's energy outlook and the strategic implications for the United States. The project also is developing innovative data visualization technologies to display and communicate energy issues and trends. Support comes from U.S. government sources, including the Departments of Energy and Defense; corporations; and foundations. **Mikkal Herberg** serves as Director of the Asian Energy Security Program. ☺

## Southeast Asia Studies Program Focuses on Radical Islam

Testifying on U.S. policy toward East Asia before the House Subcommittee on Asia and the Pacific at the beginning of June, Assistant Secretary of State **James Kelly** said: “At the top of our list of priorities is waging the war against terror, a threat that respects no national borders, but is most dangerous in Southeast Asia.” This issue lies at the heart of NBR’s Southeast Asia Studies Program, which in the past two years has conducted studies on regional terrorism and U.S. relations with Southeast Asia’s key Muslim states. From detailed studies on the organization and financing of terrorist networks to broader assessments of the religious resurgence underway in South-

east Asia, NBR collaborates with partner institutions and leading specialists to understand the challenges of terrorism and radical Islam. Current activities address Islam, politics, and violence in Indonesia; political and social dynamics in the Muslim communities of Indonesia, Malaysia, the Philippines, Thailand, and Cambodia; and include an international conference on religious conflict in the region (see article, p. 1). In most cases, NBR is building interdisciplinary teams of scholars—political scientists, security specialists, historians, anthropologists, and religious studies experts—to examine the complex factors that drive the emergence of radical Islam in the region. ☞

## Reexamining U.S. Relations with Burma/Myanmar

In March 2004 NBR brought an extraordinary group of Burma specialists—**John Badgley, Kyaw Yin Hlaing, Morten Pedersen, David Steinberg, and Robert Taylor**—to Washington, D.C., to present their assessment of U.S. relations with Burma and the prospects for change in the country, based on a collection of essays published in the *NBR Analysis*.

These scholars regard last year’s announcement of a “road map” for constitutional change, ongoing progress toward cease-fires with ethnic insurgents, and the increasingly negative impact of sanctions on the general populace as a window of opportunity to reexamine U.S. relations with Burma. Although these scholars represent

a range of perspectives, all concur that the U.S. sanctions policy is not achieving its worthy objective—progress toward constitutional change and democratization in Burma—and may be harming other U.S. strategic interests in Southeast Asia.

The specialists presented their assessments at a public event held on March 25 at Johns Hopkins University’s Nitze School of Advanced International Studies (SAIS). Two of the authors later that day testified before the House Subcommittee on Asia and the Pacific. The group also briefed congressional staff and government officials, arguing that this was an opportune time for U.S. policymakers to consider a more realistic, engaged approach to Burma. ☞

## National Commission on U.S.-Indonesian Relations

On October 16, 2003, NBR joined with the **United States-Indonesia Society (USINDO)** and the Asia-Pacific Research Center at Stanford University to launch the final report of the National Commission on U.S.-Indonesian Relations. The Commission presented the report to Congressman **James Leach** (R-Iowa), Chairman of the Subcommittee on Asia and the Pacific, who described it as “a sensible way forward to stronger bilateral relations.”

The report, *Reconsidering U.S. Relations with Indonesia: Toward a Partnership for Human Resource Development*, is the result of a year-long assessment of U.S.-Indonesia relations and extensive consultations with government officials and policymakers in Washington and Jakarta. **President Bush** announced one of the commission’s primary recommendations, a major U.S. commitment to assist education in Indonesia, during his stop in Bali in October 2003.

Drafted by former Ambassador to Indonesia **Edward Masters** (Co-Chair of USINDO), the report reflects the consensus of the National Commission on U.S.-Indonesian Relations, a group of distinguished former foreign policy practitioners and academic specialists chaired by former Secretary of State **George Shultz**, former Congressman **Lee Hamilton**, and NBR Chairman **George Russell**. The Commission met from September 2002 to September 2003. ☞

## Eurasia Policy Studies Program

NBR’s Eurasia Policy Studies Program is currently working on an exciting array of projects focused on Central Asia and the former Soviet Union. With increasing global attention on this strategically important region of the world, NBR has access to an impressive network of experts on the region, including such scholars as **Kathleen Collins** of the University of Notre Dame, **Greg Gleason** of the University of New Mexico, and **Mark Johnson** of Colorado College. The scholars are presently coordinating a multi-tiered study exploring developments in infrastructure, political culture, and education in Central Asia and Azerbaijan to assess the impact of transition and the various dynamic forces influencing the region’s emergent post-Communist political, economic, and social landscape. In addition, **Eric McGlinchey** of Iowa State University and **Jayhun Mollazade** of the U.S.-Azerbaijan Council will be working with **Azad-Ayse Rorlich** of the University of Southern California on a new study launched this year to examine the implications and potential role of Islamic movements in the former Soviet Union.

One of the program’s continuing projects is coordinating the Russia-WTO Forum, moderated by Ambassador **Jack Matlock**. This private email forum was launched in 2002 to enable an elite group of key U.S. policymakers and leading experts in the business and academic communities to discuss issues related to Russia’s accession to the WTO.

NBR welcomes **Stephen Hanson** on board as the new Senior Advisor to the Eurasia Policy Studies Program. **Mahin Karim** is Assistant Director. ☞



*Mahin Karim, Assistant Director of Eurasia Policy Studies, and Senior Advisor, Stephen Hanson*

## New NBR Directors from Boeing, Ford, and Microsoft

**Thomas R. Pickering** is Senior Vice President for International Relations and a member of the Executive Council for The Boeing Company. He formerly served as U.S. Under Secretary of State for Political Affairs. He was the U.S. Foreign Service's highest ranking career diplomat, a position earned during a career spanning five decades and which included ambassadorships in Asia, the Middle East, Africa, and Central America, and at the United Nations. During his long career in government, Ambassador Pickering received both the Distinguished Presidential Award



and the Distinguished Service Award, the Department of State's highest honor.

**Mark A. Schulz** is Group Vice President for Ford Asia Pacific, and has been a part of Ford Motor Company for 28 years. His prior positions with the company include President of Operations for Ford Asia Pacific and Ford South America, as well as General Manager of Ford Otosan in Turkey, and Director of Product Development for Ford Japan. Mr. Schulz graduated from Valparaiso University with a degree in Mechanical Engineering and holds master's degrees from the University of Detroit, the University of Michigan, and the Massachusetts Institute of Technology.



**Pamela S. Passman** is Deputy General Counsel for Microsoft's Global Corporate Affairs. Previously, she worked in Tokyo directing Microsoft's Law and Corporate Affairs groups for Northeast Asia. A graduate of Lafayette College and the University of Virginia School of Law, Ms. Passman held positions at the law firms Covington & Burling in Washington, D.C., and Nagashima & Ohno in Tokyo. She is currently developing Microsoft's corporate-wide investment program, Unlimited Potential, which focuses on lifelong learning for both disadvantaged youth and adults.



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## Strengthening Corporate Engagement with the Chairman's Council

In May NBR launched the Chairman's Council, an elite core group of companies that will assist in NBR's mission to inform and strengthen Asia-Pacific policy. The Council will deepen corporate engagement in NBR's research, ensure that NBR addresses international issues critical to the business community, and provide business leaders the opportunity to leverage NBR's top-quality research and other resources to their full potential. **Michael Gadbow** of General Electric and **Robert Haines** of Exxon Mobil serve as the Council's Chair and Vice Chair, respectively.

**Raelyn Campbell** will direct the Chairman's Council initiative from NBR's new office in Washington, D.C. "Our new presence in the nation's capital will further establish NBR as a key player in the U.S. policy community. Drawing on NBR's research and networks, we can work with other

policy organizations in D.C. in a collaborative fashion to broaden and deepen understanding of key issues and inform policy debates," Ms. Campbell noted. An event to officially launch the Chairman's Council is being planned for October 27 in Washington, D.C. The program will feature a "Foreign Relations Discussion Group" dialogue on globalization issues lead by *Financial Times* Associate Editor and Chief Economics Commentator **Martin Wolf**.

Ms. Campbell is working with the Council's representatives to develop programs designed to meet the needs of corporate executives active in the dynamic Asia-Pacific region. Scheduled activities include: a major signature dinner; an annual retreat featuring business-focused panels and private meetings with prominent Asian leaders and Asia policymakers; private discussions on key topics in Asia; executive briefings by

Asia specialists and policy officials; and insightful reports on specific issues shaping the business environment in Asia. Founding members



Raelyn Campbell, Director of the Chairman's Council

of the Chairman's Council include: AMVESCAP PLC, Battelle/PNNL, Boeing, Corning, Coca-Cola, Exxon Mobil, Ford Motor Company, General Electric, Microsoft, Preston Gates & Ellis LLP, United Parcel Service, Unocal, and Wells Fargo.

## Colleagues and Friends



Charles Brady (l.) accepts the Chairman's Award from NBR Chairman George Russell.

Congressman **Douglas Bereuter** has been named the new president of the Asia Foundation and will begin his position in September. This past March, NBR President **Richard Ellings** testified at the hearing "The United States and Asia: Continuity, Instability, and Transition," with **Robert Scalapino**, **Peter Ennis**, Ambassador **Edward Masters** and Ambassador **Teresita Schaffer** before the House Subcommittee on Asia and the Pacific. NBR's former research director **Mark Frazier** was awarded a Fulbright Research Grant to study pension reform in China. Dr. Frazier, who is Assistant Professor of Government at Lawrence University, will be spending the fall in Shanghai and Beijing. In January **Michael Green** was appointed Special Assistant to the President for

National Security Affairs and Senior Director for Asian Affairs at the National Security Council (NSC). **David Lampton**, Director of China Studies at John Hopkins University's School of Advanced International Studies, has been named Dean of the Faculty for the next two years, starting in July. Ambassador **James Lilley**, Senior Fellow at the American Enterprise Institute, gave a talk at NBR while on tour for his latest book, *China Hands: Nine Decades of Adventure, Espionage, and Diplomacy in Asia*. Former NBR intern and current Foreign Affairs Research Analyst for the U.S. State Department **Matthew Ouimet** received the Franklin Award for his analysis on Russian policy toward East Asia and the Superior Honor Award for a team report on North Korea. This past March NBR Chairman **George Russell** announced his new company, The Threshold Group LLC, which will provide multi-family wealth management services.

At this year's fifteen-year anniversary celebration, NBR recognized exceptional leadership and service with a number of special awards. Director **Charles Brady** received the inaugural Chairman's Award. Former Strategic Asia Director **Aaron Friedberg** and Ambassador **Edward Masters**, current Co-Chair of the U.S.-Indonesia Society, were awarded the Directors Award. Senior Advisor **William Abnett** was presented with the Presidents Award. Along with these awards, NBR also recognized Ambassador **Robert Zoellick** for his years of outstanding ser-

vice to the organization and for his tenure on the Board of Directors from 1994 to 2000.

We would like to welcome **Carol Kessler**, PNNL's Director of the Pacific Northwest Center for Global Security, and **Stephen Hanson**, Senior Advisor to the Eurasia Policy Studies Program, to the Board of Advisors for four-year terms. This year, Dr. Hanson received the University of Washington Distinguished Teaching Award. The winner of the NBR Jane T. Russell Award, **Neil Beck**, coauthored this past spring's *NBR Special Report*, "China and WTO Compliance: Postal and Express Delivery Services" with Senior Advisor **William Abnett**. Strategic Asia Research Assistant



William Abnett (r.) accepts the NBR Presidents Award from NBR Founding President Kenneth Pyle (l.), while current President Richard Ellings looks on.

**Rian Jensen** has returned to NBR after completing a State Department internship at the U.S. Embassy in Albania. 🇺🇸

## NBR Supporters

We are grateful for the generous support of our many funders, who believe in our work and who share our vision.

AMVESCAP PLC, Albert Ando, Michael Armacost, Anonymous (2), Ted Austell

Hans Baerwald, Battelle/PNNL, Bruce and Glenda Bawks, Neil Beck, Douglas Bergner, Dennis and Diane Blair, The Boeing Company, Ravdan Bold, Lynde and Harry Bradley Foundation, Richard Brecher, Thomas Burkman

Julia Cancio, William Carpenter, Center for Global Partnership, Gaye Christoffersen, Malcolm and Bernardita Churchill, The Coca-Cola Company, Rex Coleman, Corning Incorporated, Richard Cronin, Charles and Shirley Cross, CSRC/Arizona State University

Stephen Dawkins, Gunter Dufey  
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F. Dennis Farnsworth, FedEx Corporation, L. Gerald and Jo Beth Fielder, Brenda Fisher, Thomas and Diane Fisher, Charles and Margaret Fishman, James and Anna Fleischhacker, Fluor Company, Ford Motor Company  
Brenda Lei and Larry Chapin Foster, Mark and Karen Frazier, Ellen Frost and William Pedersen

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Scott Hallford, Mark and Patricia Hamilton, Ehud Harari, Henry M. Jackson Foundation, Roderick and Carla Hills, Walter Hoadley, John Holden, Kent Hughes

Eiko Ikegaya and Charles Scott, Aiko Ikee, Anne and Katsuyuki Imamura, Institute of Southeast Asian Studies (Singapore)

David and Sheila James, Japan-US Friendship Commission, William and Norma Ann Johnson

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Andrew and Mary Marshall, Michael McDevitt, Theodore and Myra McNelly, Microsoft Corporation, Jean-François Minier, Ray Moore, Motorola, Inc., Dorothy Robbins-Mowry, James Muldoon, Jr., Michael and Angel Mullen  
Dung Nguyen, Kenneth and Lesley Nilsson, Nuclear Threat Initiative

Kara Park, T.J. Pempel, Dwight and Julie Perkins, Pfizer, Inc., Thomas and Alice Pickering, Ploughshares Fund, Preston Gates & Ellis LLP, Joseph and Susan Prueher, Noel and Sheila Pugach, Kenneth and Anne Pyle

RAND Corporation, Thomas Reckford, James Rhodes, John and Sarah Rindlaub, Orvil and Arlis Roetman, Daniel Rosen, George Rosen and Sylvia Vatak, Peter Rosenblatt, Gilbert Rozman, George and Dion Russell, The Russell Family Foundation, Russell Investment Group

SAIS/Johns Hopkins University, Sara Sandford, Sasakawa Peace Foundation, Robert and Dee Scalapino, Ulrike Schaede, Jim Schoff, Science Applications International Group, Brent Scowcroft, Sheldon and Charlann Simon, Dorothy Solinger, Edward and Dorothy Stimpson, David Spence, Starr Foundation, Ulrich Straus, Karen Sutter, Robert and Valerie Sutter, Richard Suttmeier  
Yue-Him Tam, Judith Thornton, The Threshold Group LLC, Shintaro Tominaga, James Tzeng

United Parcel Service, United States Institute of Peace, Unocal Corporation, U.S. Army War College, U.S. China Business Council, U.S. Government, U.S.-Japan Foundation

Virginia Mason Medical Center, Ray and Mary Waldmann, Edward Wanandi, N.T. Wang, Glenn Webb, Wells Fargo & Company, Larry and Myrt Westphal, Robin White, Jeanne Wilson and Allan M. Shwedel, Enders Wimbush, Joseph Winder, Ira Wolf, Thomas and Ella Wolf, Eden Woon, Thomas Wuchte

Russell and Jane Yamazaki, Shirley Young, Charles Ziegler and Janna Tajibaeva

*Major Grant from The Russell Family Foundation, continued from p. 1*

Through this model NBR has built an extensive and efficient research program that in 2004 is harnessing over 150 specialists on 25 projects.

Dr. Ellings also stressed that NBR's business model will continue to emphasize

collaboration and that NBR will coordinate with Asia-related organizations in the United States and around the world to obtain a combined impact that is significantly greater than the sum of these organizations' separate efforts. ☞

*Pacific Health Summit, continued from p. 1*

and technology. Since the United States and many Asian countries face similar challenges arising from diseases that accompany prosperity and aging populations, NBR and its partners have a unique opportunity to take a leadership role on an issue of vital importance. Building on this foundation, the Summit will point to realistic and sustainable models for change in policy, organization, and investment that promise to transform healthcare. This major initiative builds on prior work NBR has done on health policy, including demographic trends in Asia, HIV/AIDS, and SARS.

The first Pacific Health Summit will be held June 8–11, 2005, with the theme “Science, Innovation, and the Future of Health: Building Partnerships to Transform Healthcare.” Attending the conference will be a cross section of 300 government, industry, research, and healthcare leaders from China, Japan, Korea, Singapore, Australia, and Canada, as well as the United States. Speakers and presenters are internationally renowned experts in their fields. The Summit will also provide attendees with the opportunity to build long-term

projects and networks to bridge borders, sectors, and industries.

The Senior Advisory Group, co-chaired by **William Gates, Sr.**, and **George Russell**, provides primary leadership for the Summit. The basic responsibility for organizing the content and direction of the Summit resides with the Steering Committee, which is co-chaired by **Michael Birt** of the NBR Center for Health and Aging and **Lee Hartwell** of the Fred Hutchinson Cancer Research Center and includes leaders in the health and policy fields from the United States and other countries. Dr. Birt also serves as the Executive Director of the Pacific Health Summit.

The **Bill & Melinda Gates Foundation** and **The Russell Family Foundation** have provided seed funding for the Pacific Health Summit. Additionally, the Summit will draw support and sponsorship from a wide variety of local, national, and international organizations, foundations, and corporations. The Pacific Health Summit will be coordinated with the “USA-China Sports Summit: The Road to Beijing”—a major athletic and cultural festival, which will be held at the same time in Seattle. ☞



## THE NATIONAL BUREAU OF ASIAN RESEARCH

4518 University Way NE, Suite 300  
Seattle, WA 98105  
(206) 632-7370 • Fax: (206) 632-7487  
email: nbr@nbr.org • http://www.nbr.org

316 Pennsylvania Avenue SE, Suite 500  
Washington, D.C. 20003  
(202) 675-4243 • Fax: (202) 675-4242

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*Program and Research Assistants:* **Kaytie Birt**, **Justin Jacobs**, **Rian Jensen**, **Tom John**, **Jessica Keough**, **John Lindblom**, **Justin Odum**, and **Shannon Tow**

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THE NATIONAL BUREAU OF ASIAN RESEARCH  
4518 University Way NE, Suite 300  
Seattle, WA 98105-4530

